

Marcus & Millichap

MANHATTAN

260 Madison Avenue Manhattan, NY 10016



THE ANTON GROUP

SENIOR LEADERSHIP

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Marcus & Millichap THE ANTON GROUP

- More than \$20 billion in investment sales and capital markets transactions experience
- Decades of cultivating relationships with New York's leading attorneys, architects, developers, appraisers, zoning professionals, tax specialists and government officials
- Intricate understanding of New York City commercial real estate and the local development process
- Real-time knowledge of the global capital markets; our team has an agent based in Seoul

- Experience executing complex assignments such as structuring joint ventures and convoluted capital stacks, negotiating ground leases, UCC foreclosures and ULURP proceedings
- Multilingual team with individuals fluent in Chinese and Korean
- Institutional-quality modeling, underwriting and research capabilities
- Specialty in procuring foreign capital for New York City real estate investment

AWARDS & ENDORSEMENTS

RECENT ACCOLADES



Marcus & Millichap Northeast Region Largest Deal of 2018 — Nelson Lee



Marcus & Millichap Northeast Region Largest Deal of 2019 — Eric Anton & Nelson Lee



Marcus & Millichap Northeast Region 2019 Rising Star — Christopher Warner & Justin Natalizio

UNSOLICITED ENDORSEMENTS



- "We have completed seven large-scale investments with Eric. We are always confident that we are being represented fully and given top-quality service." *Gary Jacobs*, Glenwood Management
- "Over the years we have worked on many types of projects with Eric. He has been very helpful in introducing us to foreign capital partners."

 Ken Horn, Alchemy Properties Inc.
- "We have closed more deals with Eric than any other professional in New York City and most recently, he sourced an equity investment from a foreign capital source for one of our development projects."
 - Craig Wood, Cape Advisors

ERIC MICHAEL ANTON

Senior Managing Director Director of the Global Capital Group

Mr. Anton is a Senior Managing Director, and Director of the firm's Global Capital Group. He is located in Marcus & Millichap's New York office, the firm's largest. With more than 25 years of experience in commercial real estate, his group is focused on investment sales and equity placement transactions in the New York metropolitan area. Additionally, Mr. Anton is the Director of the Global Capital Group at Marcus & Millichap. In this role, he is responsible for identifying new sources of inbound capital to the U.S. from across the world. Mr. Anton has traveled extensively to Beijing, Shanghai, Tokyo, Cannes, Hong Kong, London, Singapore, Germany, Canada and Korea.

Since joining Marcus & Millichap, Mr. Anton has completed several signature deals, including the recapitalization of 520 Fifth Avenue, a \$650 million development property in the heart of the Grand Central submarket and the sale of the \$100 million Times Square Theater on West 42nd Street.

Throughout the course of his career, he has successfully completed more than \$15 billion in commercial real estate transactions, including office, multifamily, hotel, and development site transactions. In addition, his group is active in the structuring and placement of debt, mezzanine and equity capital for a broad range of commercial real estate assets. Mr. Anton has successfully closed more than \$3 billion of debt, mezzanine and equity financing.

Prior to joining Marcus & Millichap, Mr. Anton was Senior Managing Director at HFF in the New York office, where he completed several signature Manhattan deals, including the \$330 million sale of 1407 Broadway and the acquisition financing for 645 Madison Avenue. Prior to that, he was Managing Partner at Brookfield Financial, wholly owned by Brookfield Asset Management. Mr. Anton began his career with Lendlease, an Australian-based construction management firm.



Mr. Anton sits on the Real Estate Board of New York Commercial Division, the Board of Associates for the Ronald McDonald House of New York, and the National New Leadership Board of Israel Bonds. Mr. Anton is also an active supporter of Asphalt Green, a non-profit that provides high-quality sports, swim and fitness instruction and programs to New York City children and adults. He earned a Master of Science in Real Estate Finance and Development from Columbia University after graduating with a dual degree in European History and Political Science from Brown University. He resides in New York City with his wife Christina, two children and dog Sharpie.

JUSTIN NATALIZIO

First Vice President 2019 Northeast Regional Rising Star Award Co-Recipient

Justin Natalizio is a First Vice President at Marcus & Millichap, focusing on investment sales, partial interest/TIC sales and joint ventures. He has completed 20+ transactions totaling over \$250,000,000 in total sales volume during his tenure at Marcus & Millichap.

He was honored his first year with the Pace Setter award, an honor given to outstanding performance during a brokers first full year. Last year, he qualified for the National Achievement Award which is given to brokers who secure over \$1M in gross commission; Justin and his partner also

earned the largest commission on the East Coast at Marcus & Millichap.

Justin is an active member of the Young Mens/ Womens Real Estate Association and REBNY. He often donates his time to philanthropic causes and has donated consistently to his alma mater since graduating.

Justin is a graduate of DePaul University's Driehaus College of Business, where he earned a degree in Finance and Real Estate. In his free time, Justin enjoys skiing, scuba diving and hiking.



NELSON LEE

Senior Associate Broker Co-Chairman of the Global Capital Group

Mr. Lee is the Co-Chairman of the Global Capital Group at Marcus & Millichap in the Manhattan office and has more than 20 years of commercial real estate experience. In the last three years, Mr. Lee and the GCG team have traveled to more than 20 cities in 11 countries to facilitate both real estate investments and capital markets transactions, as well as to provide consulting services.

Mr. Lee has closed more than \$1.65 billion in commercial real estate transactions, including hospitality, multifamily, development, and retail,

along with debt and equity origination.

Mr. Lee's family is originally from Nanking, China, and emigrated to Taiwan, where Nelson was born. His family had been investing in real estate prior to arriving in Manhattan, where they began acquiring real estate as early as 1978. Mr. Lee was exposed to real estate at a very young age, accompanying his father to meetings and visiting landlord/tenant court to help translate on his behalf. Mr. Lee has been instrumental in helping with his family's real estate acquisitions and management for the past 20 years.



CHRISTOPHER WARNER

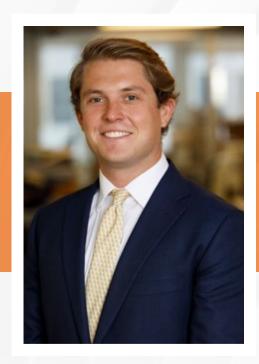
Senior Associate 2019 Northeast Regional Rising Star Award Co-Recipient

Mr. Warner is an Associate at Marcus & Millichap, where he has closed more than \$200 million in commercial real estate investment sales. Mr. Warner specializes in Manhattan multifamily, office, development and structuring joint ventures.

Prior to joining Marcus & Millichap, Mr. Warner was an associate at Greystar Real Estate Partners. He helped manage the construction and marketing of three ground-up luxury

multifamily properties. During his two-year career, he has brokered major investment sales, including the \$86 million-dollar disposition of a large apartment building on the Upper East Side that sold at a record low cap rate.

Mr. Warner is a Hobart and William Smith College graduate with a Bachelor of Arts degree. In his free time, he enjoys playing golf, sailing and rooting for his favorite New York sports teams.



MARCIA ROSE YAWITZ

Senior Associate Broker

Mrs. Yawitz is a veteran real estate professional with more than 50 years of experience. Before joining Marcus & Millichap, Mrs. Yawitz spent 18 years as a principal and senior director at Eastern Consolidated.

During her career, she sold approx. \$3 billion of investment grade real estate, including office and residential buildings, shopping centers, development sites, air rights and sponsor-owned unsold co-op and condominium units. Mrs. Yawitz was the exclusive broker on the sale to Dawnay Day of the 47-building portfolio for \$225 million and the nine-building Washington Heights portfolio for \$165 million. She also assisted in the relocation of existing tenants in the development of Columbia University's new uptown campus

Mrs. Yawitz began her career in the management of apartment buildings throughout Manhattan and the Bronx. She went on to establish the Sales Division for J.H. Taylor Management Corp. She joined Coronet Properties, Inc. and was responsible for the conversion to cooperative/condominium ownership and new construction for more than 7,500 residential units. She was also a Vice President of the Harlan Company, responsible for their residential acquisition and consulting division; and subsequently began her own consulting company with clients such as Forest City/Ratner, Morningside Gardens Cooperative, and Citibank.



NATHAN ANDE

Associate

Mr. Ande's primary focus is in Queens & Brooklyn Investment Sales in the industrial commercial space.

Prior to joining Marcus & Millichap, Mr. Ande worked in residential sales and apartment leasing for Corcoran in the Upper Westside Office. Prior to arriving to New York, he held roles as a Financial Analyst for GE Digital and worked in asset disposition for the 3rd

largest retailer in the US, Kroger. A career highlight, he sold off a decommissioned store for \$3.6 million in his first year on the Surplus Asset Team located in Raleigh, NC.

Nathan is a University of Cincinnati graduate with a Bachelor of Business Administration in Finance & Real Estate.



NICHOLAS MULLIGAN

Associate

Mr. Mulligan is a recent addition to The Anton Group. His primary focus is on mixeduse and multifamily properties in North Brooklyn and Manhattan.

Nicholas attended Bryant University and graduated with a Bachelor of Science in Applied Economics, along with double minors in Marketing and Communications. While at Bryant, Mr. Mulligan was also on the varsity baseball team, winning three consecutive regular season NEC championships.

In his free time, Nicholas enjoys playing hockey and golf, as well as spear fishing.



MATTHEW NESTLER

Associate

Mr. Nestler is a recent addition to the Anton Group. His primary focus is on New Jersey Investment Sales in the industrial commercial space.

Prior to Joining Marcus & Millichap, he attended Drexel University graduating with a Bachelor of Business Administration in Real Estate Management and Development.

Mr. Nestler is a recent addition to the In his free time, Matt enjoys golf where he Anton Group. His primary focus is on New still competes in local amateur events.

MATTHEW COHEN, CFA

Financial Analyst

Mr. Cohen is a Chartered Financial Analyst (CFA) with experience creating valuations for commercial real estate and debt and equity securities. He is imbued with the CFA Code of Ethics, the benchmark for investment professionals around the world, and he completed each level of the CFA program on the first attempt.

At Marcus & Millichap, Mr. Cohen serves as a Financial Analyst, where he splits his time underwriting potential deals and preparing Brokers' Opinion of Values (BOVs) and Offering Memoranda on all of the Anton Group's listings. He has evaluated more than one hundred acquisition opportunities, including development projects with complex tax benefits, hotels, office buildings, multifamily, industrial and retail properties.

Mr. Cohen is skilled in Argus Enterprise, Excel, InDesign and in procuring market research. He is a licensed salesperson.





SABRINA DEJOHN

Marketing Coordinator & Graphic Designer

Mrs. DeJohn is the Marketing Coordinator and Graphic Designer for the team. Sabrina has over 6 years of professional design experience.

Prior to joining Marcus & Millichap, Sabrina was a Senior Account and Marketing Manager at JA Gold & Associates in Buffalo, NY. She also was the Head Graphic Designer at The Palladium-Times in Oswego, NY.

Sabrina is an Oswego State graduate with a

Bachelor of Arts degree in Graphic Design. She also pursued a minor in Business Administration, with a strong emphasis in Marketing.

In her free time, Mrs. DeJohn enjoys cooking and baking, playing with her dog, Lady, and rooting for the Buffalo Bills.





MARCUS & MILLICHAP (NYSE: MMI)

#1 U.S. BROKERAGE IN NUMBER OF TRANSACTIONS

Marcus & Millichap is the premier commercial real estate investment services firm in the United States. Founded in 1971 with a unique model that matches each property with the largest pool of prequalified investors, we leverage nearly five decades of experience and relationships to handle all your commercial real estate needs. Our team of more than 2,000 professionals in the United States and Canada focuses exclusively on real estate investment sales, financing, research and advisory services.



9,447
TRANSACTIONS
CLOSED IN 2019

4.7
TRANSACTIONS EVERY
BUSINESS HOUR

NATIONAL PLATFORM WITH 85 OFFICES ACROSS NORTH AMERICA



1031 EXCHANGE LEADER

We execute more tax-deferred exchanges than any other firm in the United States (32% of total transactions), and our market share is a direct benefit to clients. Over the years, we have developed the skills and expertise to maximize value and meet sensitive timelines required in a 1031 Exchange. With billions of dollars of commercial real estate exclusively listed with us at any time, motivated exchange buyers seek out Marcus & Millichap for quality investment opportunities. Through our industry-leading inventory, we deliver the best of both worlds – we maximize the value of your asset through our unparalleled marketing. We then help identify appropriate upleg options to execute a successful tax deferral acquisition.

YEARLY SCHEDULE

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Cannes - March

Europe's largest real estate conference



Munich - October

Biggest trade fair for real estate investment in Europe



Seoul - November

Largest conference focused on outbound capital



Tokyo - November

World's largest interdisciplinary real estate conference. Asia's most high-profile conference



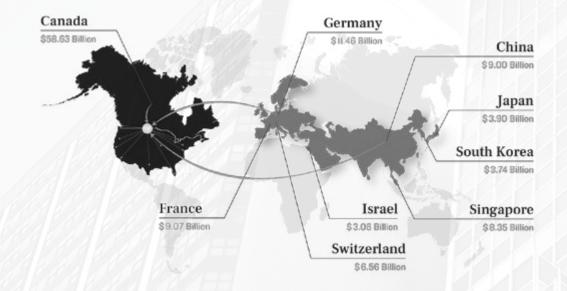
Toronto - December

Canada's largest annual national conference on real estate investment and management issues

M&M GLOBAL CAPITAL GROUP

Eric Anton and Nelson Lee, Co-Chairmen of Marcus & Millichap's Global Capital Group, specialize in sourcing and raising foreign capital, specifically from Asia and Europe. Eric and Nelson attend real estate conferences all over the world with the goal of meeting foreign investors/institutions that want to invest in the NYC market.

\$135 BILLION OF GLOBAL CAPITAL FLOW TO NORTH AMERICA





The Global Capital Group at Marcus & Millichap recently hosted members from KOFIA in our Manhattan office with the goal to educate foreign investors of the state of real estate in the United States, specifically Manhattan. Speakers at the event included several senior directors of Marcus & Millichap, as well as Bill Baldwin of Forbes Magazine and executives from Rabina Properties and Goulston & Storrs.

GLOBAL CAPITAL GROUP

FEATURED CASE STUDY

6 Harrison Street, New York, NY 10013

Built in 1885, 6 Harrison Street, is the original New York Mercantile building. This trophy landmarked 58,732 SF office building was acquired by Joseph McDonnell, along with a private investor who was sourced by the Global Capital Group's Eric Anton & Nelson Lee. Through our consistent weekly zoom calls during the deepest darkest days of Covid, we marketed the LP interest and negotiated this joint venture with a high-net-worth investor whom we met in South Korea in 2019.

Our marketing effort to secure the LP Equity for the 6 Harrison Street project began in January of 2021. During the height of America's Covid travel restrictions, our team set up virtual video tours and countless zoom calls in the middle of the night with Asian investors. Investors from outside the US were unable to travel until the Fall of 2021.

Before the pandemic, our team met dozens of private and public investors by scheduling meetings during our attendance at several global real estate conferences in Europe, Asia, and Canada, including MIPIM, Real Expo, PERE Asia, the high-net-worth office conference in London, and the Canadian Real Estate Forum.

By building on these in person meetings during the pandemic through zoom calls and video conferences, our team was able to maintain strong relationships with these global real estate players during a once-in-alifetime challenge to successfully complete real estate transactions.

The Global Capital Group at Marcus & Millichap was created to attract foreign investors to the United States and through consistent marketing efforts and in person events by Eric Anton and Nelson Lee, we have successfully transacted with several major institutional and high net worth investors from around the world.





DEVELOPMENT BROKERAGE EXPERIENCE

FEATURED CASE STUDY

520 Fifth Avenue, New York, New York



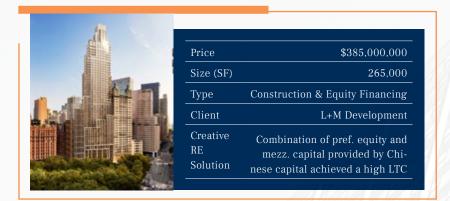
Challenge: Through our international travels we learned of an undercapitalized partnership (also complicated by the unfortunate passing of one partner) that had major ambitions for 520 Fifth Avenue. In early 2019, the partnership defaulted on their land loan. The lot sat empty in one of the city's most valuable locations for several years, perplexing industry insiders.

Solution: We structured a mutually beneficial joint-venture between a major New York City financier and developer and the original owners: SMI (Shanghai Chengtou USA, the U.S. arm of a major Chinese real estate investment firm) and Ceruzzi Properties. The property will be an approximately 400,000-square-foot mixeduse tower comprised of retail, office space and luxury apartments.



DEVELOPMENT BROKERAGE EXPERIENCE

25 Park Row



160 Leroy Street



49-55 Amsterdam Avenue



823 11th Avenue

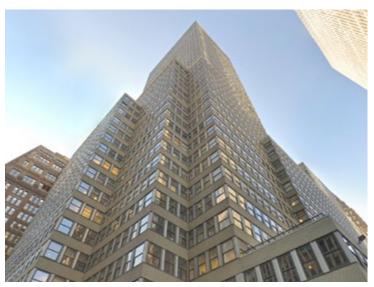




OFFICE BROKERAGE EXPERIENCE

FEATURED CASE STUDY

1407 Broadway



Challenge: Coordinate the sale of both the operating lease and sandwich lease positions. Only by negotiating a three-party transaction could a sale be achieved.

Solution: Extensive negotiations were conducted among three parties as well as the fee owner, Solil Management. Creative structuring and aggressive debt financing gave comfort to both parties and succeeded in the landmark transaction. Our team also secured transitional debt financing.

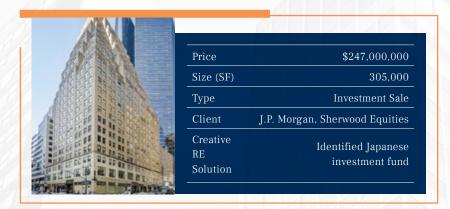


OFFICE BROKERAGE EXPERIENCE

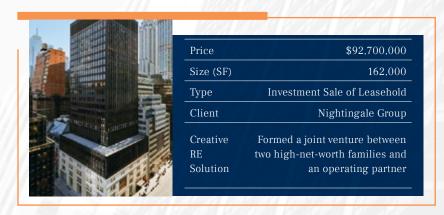
Dumbo Heights



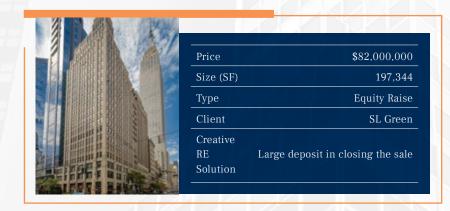
370 Lexington Avenue



645 Madison Avenue



180 Madison Avenue





MULTIFAMILY BROKERAGE EXPERIENCE

FEATURED CASE STUDY

420 East 80th Street



Challenge: Dispose of a property at an extremely low cap rate in a declining market with rising interest rates. In addition, the seller requested a tiered marketing process. We were required to approach only five buyers at a time with minimum marketing materials.

Solution: Our team precisely targeted local New York buyers who would underwrite the property aggressively. We pinpointed two value-add firms that were very enthusiastic about the potential upside and created a bidding war that led to a record low cap rate of 3.18%. We worked closely with each buyer and their marketing professionals, and we assisted in detailed research to quantify risks associated with the destabilization of regulated tenants.



MULTIFAMILY BROKERAGE EXPERIENCE

Devonshire Building



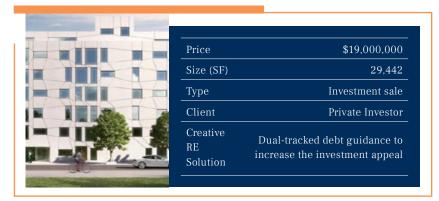
200 East 11th Street



600 Washington Street



The Perch



New Jersey Commuter Portfolio



Price	\$92,700,000
Size	24 properties, 702 units
Туре	Investment sale
Client	Spaxel
Creative RE Solution	Highlighted the opportunity for a cross-office collaboration



HOSPITALITY BROKERAGE EXPERIENCE

FEATURED CASE STUDY

The Martinique (1260 Broadway)



Challenge: The deal was exceptionally complicated - the hotel had generated multi-million-dollar losses for six consecutive years, was in bankruptcy court, was saddled with an extremely onerous ground lease, had 35,000+ sqft. of vacant retail space, was in the middle of an expensive renovation project and halfway through an enhanced severance negotiation with the labor union. When we took the assignment, experts had valued the leasehold at under \$20M.

Solution: The team executed a number of critical strategies to overcome the hotel's various obstacles. Eric and Nelson assembled a team of retail leasing brokers - a Koreatown specialist and a Manhattan hospitality specialist - to lease the two, very distinct sides of the building. At closing, every square foot of retail space was leased. The team partnered with the company's Mission Capital to dual track debt to ensure financing was lined up for closing. We befriended the fee owner to structure a significantly improved and more financeable ground lease. Through these and various other solutions, we were able to procure a buyer from the Midwest to pay \$55,500,000 for the leasehold.



HOSPITALITY BROKERAGE EXPERIENCE

FEATURED CASE STUDY

Wingate by Wyndham (235 West 35th Street)



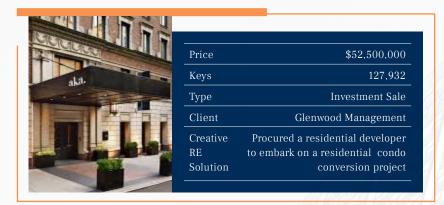
Challenge: The hotel, which had been purchased for \$37,500,000 just three years earlier, in 2015, had been underperforming in an extremely competitive hotel submarket.

Solution: Through our international travels connected to the Global Capital Group, we formed a relationship with an innovative Japanese hotel developer famous for building the world's first robot hotel. We sold the property as an opportunity to shut down the existing hotel and to redevelop and rebrand it in an ascendant neighborhood. Ultimately, the property transacted for more than \$990 per square foot, a nearly unprecedented rate.

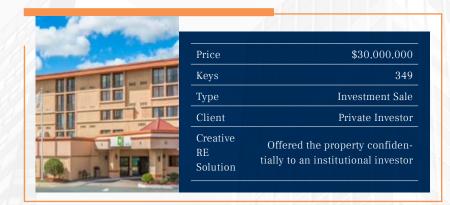


HOSPITALITY BROKERAGE EXPERIENCE

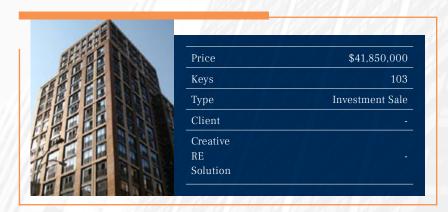
Sutton Hotel



Wyndham Garden Newark, NJ



Russell Sheraton



Muse Hotel





SPECIAL SITUATIONS

FEATURED CASE STUDY

The Times Square Theater



Challenge: Structure an extremely complicated 75-year ground lease between a developer and The New 42nd Street, a non-profit organization controlled by the City of New York.

Solution: We created a relationship with the City of New York and our client over a period of several months by helping the City become comfortable with the developer's concept. Stillman Development will pin the landmarked facade, demolish the existing structure and build a Class A retail space.



SPECIAL SITUATIONS



232 Seigel Street

Price	\$28,000,000
Size (SF)	100,188
Туре	UCC Foreclosure Recapitalization
Client	Richmond Hill
Creative RE Solution	The day before the development would have been auctioned, we successfully brokered a deal for the developers to recapitilize the entire debt stack



446-448 Broadway

Price	\$46,700,000
Size (SF)	27,000
Туре	Investment Sale of vacant building
Client	Private Investor
Creative RE Solution	We dual-tracked debt quotes and identified a foreign investor



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